

ITEM NO: 7d_Supp_1
DATE OF MEETING: Oct 13, 2015

Capital Development 2016 Budget Briefing

October 13, 2015



Port 
of Seattle®

Priority Capital Development Goals

- Deliver projects to operating division customers on time, within budget, meeting agreed scope, and with minimal and mutually-agreed impacts on operations.
- Support divisions beyond projects: including budget plan development; business planning; asset management and reporting; community outreach; negotiations; and technical support and assistance.
- Be prepared for emergencies.
- Develop the talent, capabilities, motivation and well-being of Capital Development employees.
- Keep Port staff and contractor personnel working safely.

CD Budget Comparisons

	2014 Actual	2015 Budget	2015 YE Forecast	2016 Budget
FTE	230.05	260.1	232.85	250.8
Total Salaries & Benefits	\$ 28,741,962	\$ 33,080,535	30,483,034	\$ 33,225,034
On-site consultants	\$ 5,085,948	\$ 6,307,400	5,739,400	\$ 10,382,013
Small Works Constr Contracts	\$ 1,105,734	\$1,796,400	1,551,400	\$ 2,056,171
Total Before Capital Charges (+ Int. Trfs)	\$ 37,505,047	\$ 45,008,215	39,822,853	\$ 49,042,510
Sal/Wage to Capital	\$ (14,407,044)	\$ (16,141,021)	(17,163,049)	\$ (16,712,137)
Dept Exp Chg'd to Capital	\$ 23,566	0	2,102	0
Capital Projects OH	\$ (6,294,278)	\$ (7,484,380)	(6,927,398)	\$ (8,850,207)
On-site consultants to Capital	\$ (4,914,048)	\$ (6,307,400)	(4,094,456)	\$ (8,942,540)
Total Charges to Capital	\$ (25,591,805)	\$ (29,932,801)	(28,182,801)	\$ (34,504,884)
Total Operating Expense	\$ 11,913,241	\$ 15,075,413	11,640,052	\$ 14,537,626

CD 2016 Operating Budget

(\$ in 000's)	2014 Actual	2015 Budget	2015 Forecast	2016 Budget	'16-'15 Bud Chg		'16-'15 Fcst Chg	
AVPMG	1,361	4,583	2,630	4,543	-40	-0.9%	1,913	72.7%
ENG	4,364	5,637	4,717	5,913	276	4.9%	1,196	25.4%
PCS	4,437	3,609	3,181	2,862	-747	-20.7%	-319	-10.0%
SPM	1,356	828	696	789	-39	-4.7%	93	13.4%
CDD Admin	394	419	416	430	11	2.6%	14	3.4%
Total	11,913	15,075	11,640	14,538	-537	-3.6%	2,898	24.9%

CD 2016 Expense Projects

Division	Impact	Projects	
Aviation	\$10,041,176	<ul style="list-style-type: none"> • Construction Logistics Expansion • 2015 Airfield Facilities • On-Airport Obstruction • TI Work: 2015 RCF Landside • TI Work: 2015 AV Terminal • TI Work: NorthSTAR • Air Cargo Road Safety Improvements • NERA Northeast Redevelopment • CTE Freight Elevators • ADR Tenant Projects • Standby Power Generation Facility • Mezzanine to Ticketing Stair Sprinkler/Exiting Study • ST South Link 	<ul style="list-style-type: none"> • South Satellite Renovations • EXP-Vert Conv MTEE Maintenance • S. 160th GT Lot • SR 518 • RAC Remediation • Domestic Piping Branch Replacement • NSAT • Feeder Taps 101 Baggage Handling • Sewer work at Radisson site • AV small jobs • AV O&M • plus Capital Projects with Expense Components
Maritime	\$255,085	<ul style="list-style-type: none"> • T-5 Crane Sales • P91 E. Cruise Maintenance Dredging • Argo Yard Roadway - Element III Gate • Alaskan Way Viaduct • Quest Hut 	<ul style="list-style-type: none"> • FT Net Sheds • FT Net Shed Code Compliance • SBM Fuel Dock • MT small jobs • MT O&M
Economic Development	\$7,351	<ul style="list-style-type: none"> • P69 Concrete Dock Inspection • ED O&M 	<ul style="list-style-type: none"> • ED small jobs
NWSA	\$612,052	<ul style="list-style-type: none"> • T-46 Paving • T-5 Dredging • T-18 Maintenance Dredging • T-18 Asset Condition Assessment 	<ul style="list-style-type: none"> • Surplus Cranes Removal • T-5 Crane Demolition • T-18 Crane Demolition • T-25 Asset Condition Assessment
Total CD	\$10,915,664	AVPMG \$7,812,170	ENG \$1,419,283 PCS \$1,515,000 SPM \$169,211

Corporate Capital Budget 2016-2020

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Enterprise, Corporate and CDD Capital Budget Overview

Five Year Capital Plan*	2016	2017	2018	2019	2020	2016-2020 Totals
Commission Authorized Projects	1,604	-	-	-	-	1,604
Projects Pending Authorization	3,325	75	-	-	-	3,400
Pending Future Authorization	-	4,425	4,500	4,500	4,500	17,925
Small Capital	3,514	4,186	4,207	3,807	3,730	19,444
Totals	8,443	8,686	8,707	8,307	8,230	42,373

*Excludes ICT Projects Budgeted in Divisions and
and ICT Portions of PMG Led Projects

Enterprise, Corporate and CDD Commission Authorized/Underway

Five Year Capital Plan		2016	2017	2018	2019	2020	2016-2020 Totals
Commission Authorized Projects							
Maximo Enhancements & Upgrades	U	800	-	-	-	-	800
Peoplesoft HCM 9.2 Upgrade	U	100	-	-	-	-	100
Contractor Data System Replacement	U	242	-	-	-	-	242
Expense Project Authorization Tracking	N	182	-	-	-	-	182
Performance Management System	N	280	-	-	-	-	280
Totals		1,604	-	-	-	-	1,604

N = New System or Function U = System Upgrades or Replacements

Enterprise, Corporate and CDD

Pending Authorization

Five Year Capital Plan*		2016	2017	2018	2019	2020	2016-2020 Totals
Projects Pending Authorization							
PMIS Replacement	U	500	-	-	-	-	500
POS Website Redevelopment	U	425	75	-	-	-	500
Data Center Failover	N	1,000	-	-	-	-	1,000
PeopleSoft Business Unit	N	1,400	-	-	-	-	1,400
Totals		3,325	75	-	-	-	3,400

*Excludes ICT Projects Budgeted in Divisions

N = New System or Function U = System Upgrades or Replacements

Enterprise, Corporate and CDD Small Capital and Future Authorization: ICT Allowance

Small Capital	2016	2017	2018	2019	2020	2016-2020 Totals
Technology Infrastructure	1,500	1,500	1,500	1,500	1,500	7,500
Technology Business Applications	1,000	1,000	1,000	1,000	1,000	5,000
Enterprise GIS Small Capital	250	250	250	250	250	1,250
Corporate Small Capital	200	200	200	200	200	1,000
Corporate Fleet Replacement	253	350	360	378	385	1,726
CDD Small Capital	146	125	80	25	85	461
CDD Fleet Replacement	165	761	817	454	310	2,507
Total Small Capital	3,514	4,186	4,207	3,807	3,730	19,444
Future Authorization: ICT Allowance						
ICT Allowance	-	4,425	4,500	4,500	4,500	17,925
Combined Totals	3,514	8,611	8,707	8,307	8,230	37,369